

Finch Market Pulse

A Look Back at 2023 & Predictions for 2024

Partnering with Ambitious Teams in Finance & Business Technology

Accelerating the Path to Profitable Scale



Amy my hour

Introduction



Welcome to the first edition of our Monthly Market Pulse!

At Finch Capital, we currently focus on 7 core themes across Finance & Business Technology: Insurance, Banking & Wealth Management, Payments, Tax & Accounting, Regulatory, Legal & Compliance, HR & Payroll, and Business Process Automation. In the Market Pulse, we look at recent trends and performance within each of these themes and the outlook for the future. We delve into the top M&A and fundraising deals in Europe and look at the financial performance of public companies in each of the core themes, giving us an insight into the current industry landscape.

Finch Capital is a growth investor, partnering with ambitious teams in Finance & Business technology. We focus on seven themes including Payments; Banking & Wealth Management; Regulatory, Legal & Compliance; Business Process Automation; Tax & Accounting; HR & Payroll and Insurance. With €450m AuM, we back companies generating €2m+ in annualized revenues by investing tickets of up to €20m. Our goal is to help our companies scale to €30m-€50m in revenues by building sustainable and capital efficient business models. We have invested in ±45 companies including Fourthline, Goodlord, Grab, ZOPA, Twisto, AccountsIQ, NomuPay and Symmetrical.

Finch Capital consists of a team of 12 investment professionals with wide entrepreneurial experience located across offices in Amsterdam, London and Dublin. For more information see www.finchcapital.com and subscribe to our newsletter.

Is the Insurance technology space a winner takes all market?



Insurance Banking & Wealth Management

Payments

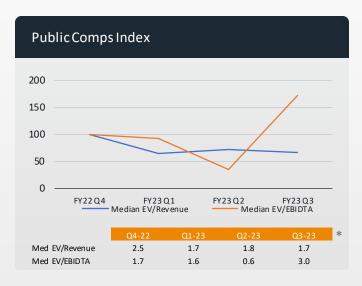
Tax & Accounting

Regulatory, Legal & Compliance

HR & Payroll

Notable Growth MC deals in 2023

Business Process Automation



Notable M&A in 2023 Acquirer Acquiree Country HQ Transaction size EV / Revenue EBITDA Protest specific solutions Prince For Industries For

Notable Growth/ v C deals in 2023							
Company	Country HQ	Description	Round size	Round stage	Lead Investor		
wefox		Insurance comparison platform	\$110m	Series D	Chrysalis Investments, Conny & Co., Allinvest Unternehmensbet- eiligung		
TRACTABLE		Image recognition for claims settlements	\$65m	Series E	Softbank, Silicon Valley Venture Group		
НОКОДО		SME insurance technology	€41m	Series B	Notion		



Predictions 2024



Radboud Vlaar



Friso Roscam Abbing
Partner

- Distribution is once again dominated by incumbents and tech players, with technology providers focusing on growth by offering services in analytics, Al tools, and productivity.
- New start-ups in unpenetrated markets incur high costs to build a market presence and acquire
 customers. Although a profitable customer base is achievable, it requires substantial scale for
 cash flow profitability due to challenging unit economics and customer acquisition cost to
 lifetime value (CAC:LTV) ratios.
- The MGA game continues to prove capital-intensive and struggling to prove its value.
- Insurtech firms competing on price often underprice risk, leading to unprofitable portfolios.

^{*}Includes EverQuote, GoHealth, Hippo Holdings, Lemonade, Oscar Health, PolicyBazaar, Root Insurance, SelectQuote, Guidewire

Interest rate rises have shaken the Banking & Wealth Management space

Notable M&A in 2023



Insurance Banking & Wealth Management

Payments

Tax & Accounting

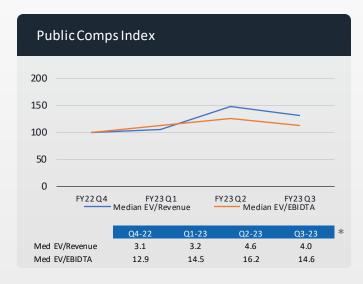
Regulatory, Legal & Compliance

n/a

HR & Payroll

Notable Growth/VC deals in 2023

Business Process Automation



Acquirer Acquiree Country HQ Transaction EV / Revenue EBITDA Deutsche Börse SimCorp €4.3b 6.4 20.7 \$\frac{1}{2}\$ Fripple metaco \$\frac{1}{2}\$ \$\frac{1}{2

Round Round Lead Company Description stage Investor Trading & ION Group, \$250m Later Stage 'etoro investing SoftBank platform Wealth Tencent. N scalable €210m Series E Balderton management platform Capital Investment **Moonfare** Insight €140m Series C2 platform Partners



Predictions 2024



Friso Roscam Abbing
Partner



€144m

n/a

Olivier Kesber
Associate

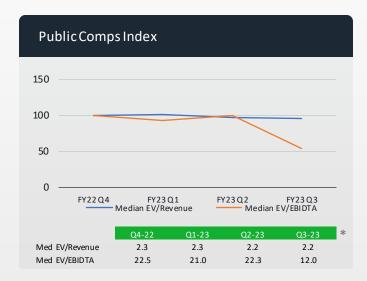
- Consumer banks face challenges from rising competitors like Raisin amid current interest rates, prompting two keys hifts: heightened focus on efficiency through internal process improvements and diversified consumer offerings, including wealth management and ESG monitoring.
- In B2B finance, we anticipate a delay in adopting Open Banking-based solutions with a focus on creating tangible value. Wealth Tech is poised for a resurgence, driven by younger clients, a stabilizing interest rate environment, and innovative technologies like AI-powered tools. Institutional wealth managers' preference for partnerships over acquisitions may pose challenges for startup exit opportunities.

^{*}Includes Alkami, Blend, Fiserv Inc, Forge Global, MeridianLink, Pagaya, Robinhhoods, Temenos

The Payments industry is maturing in Europe



Tax & Accounting Banking & Wealth Management **Payments** Regulatory, Legal & Compliance HR & Payroll **Business Process Automation** Insurance



Notable M&A in 2023 Country Transaction Revenue \$610m n/a n/a **WVERTEX PAGERO** \$555m 8.1 n/a **NEXI** PAYC@MET €280m n/a n/a

Company	Country HQ	Description	Round size	Round stage	Lead Investor	
terrapay		Cross-border payments	\$100m	Series B	International Finance Corporation	
FNALITY INTERNATIONAL		Distributed ledger technology	£78m	Series B	Goldman Sachs, BNP Paribas	
PAYSEND		Multiple currency transactions	\$65m	Later Stage	MasterCard, One Peak Partners, Hermes GPE	



Predictions 2024



Radboud Vlaar **Managing Partner**



Maria Patrão

Consolidation continues, especially in mature markets where the price per transaction is expected to dedine. Margins are being generated through valueadded services and tools.

Notable Growth/VC deals in 2023

- Strong growth continues in emerging markets, driven by overall macroeconomic growth and consolidation efforts.
- Al and Machine Learning continue to transform the payment space by processing large a mounts of data in a relatively autonomous way. Potential applications include risk management and customer experience.

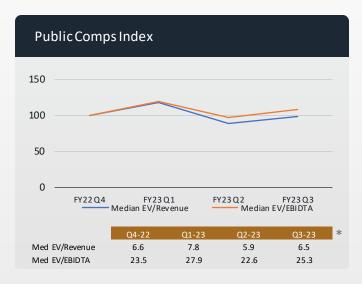
^{*}Includes Adyen, Block Inc, Flywire, Marqeta, Payoneer, PayPal Holdings, Paysafe, Wise

Tax & Accounting is getting more sophisticated through verticalisation

Predictions 2024



Tax & Accounting Banking & Wealth Management Payments Regulatory, Legal & Compliance HR & Payroll **Business Process Automation** Insurance



Notable M&A in 2023 Transaction Acquiree Revenue ***Hg** £3.5b 9.3x n/a 6 ~£60m 5.3x n/a webexpenses VISMA ~€300m 9.0x n/a

Notable Growth/VC deals in 2023 Round Company BlackFin Accounting €40m Series C Capital automation technology Partners Sequoia Digital €30m Later Stage Capital, DST accounting tool for SMEs Global Digital UBS. FiveT €10m accounting Seed Fintech platform





Partner

- Taxlaws are becoming more complex in Europe, and we can anticipate the emergence of more software companies dedicated to personal, self-employed, and SMB tax computation.
- R&D and VAT rebates have already become automated. The CFO will require additional components for the automation of the accounting stack.
- Xero will face competition from a rival product for SMBs, and larger businesses will think twice about the cost implications of moving to larger providers.
- Real-time data and AI/ML will help move the future of finance from a month-end cyde to an 'on demand' cycle.

^{*}Includes Blackline, Clearwater Analytics, H&R Block, Intuit Inc, Sage, Vertex, Wolters Kluwer, Xero

The Regulatory, Legal & Compliance space is yet to grow to its full potential

Notable M&A in 2023



Banking & Wealth Management Insurance

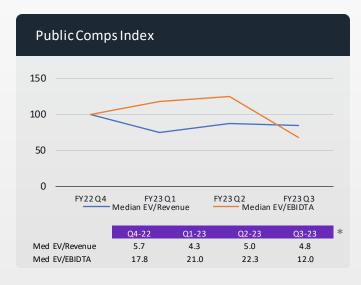
Payments

Tax & Accounting

Regulatory, Legal & Compliance

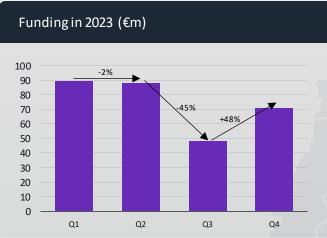
HR & Payroll

Business Process Automation



EV / Country Transaction EV / Acquiree **EBITDA** size Revenue €30m n/a n/a EQS. €400m 6.3x 49.3x Nasdaq Adenza 20.5x 38.1x





Predictions 2024



Aman Ghei Partner



Joe McHale **Business Analyst**

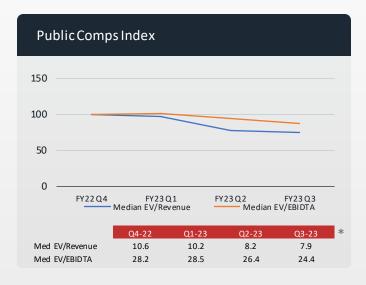
- RegTech will continue to benefit from the tailwinds of increased regulatory stringency and amplified risks of non-compliance. Businesses however are progressively seeking solutions that are not just compliant but integrated, automated and supported by sophisticated data and workflow functionalities. As we have seen in the KYC/AML domain with data players branching into workflow solutions, expect more consolidated and vendors seek to build or buy to provide full suite solutions.
- The role of AI in enhancing efficiency and capabilities also brings challenges, such as complexity and lack of explainability in Al-driven threats. The trajectory in 2024 leans towards measured Al adoption, potentially involving the development of ethical frameworks and increased transparency.
- Data and security compliance for institutions handling sensitive data are becoming paramount: consider how many companies take copies of our passports or utility bills. Establishing a compliance-first approach will be crucial for these companies as they pursue certification.

^{*}Includes CS Disco, Equifax, Experian, FiscalNote, Intapp, LegalZoom, Moody's, Nasdaq

More consolidation in the HR & Payroll space is to be expected



Insurance Banking & Wealth Management Payments Tax & Accounting Regulatory, Legal & Compliance HR & Payroll Business Process Automation



Country Transaction Acquiree **EBITDA** Revenue **ZOOM W** workvivo £222m 21 -19 €37m n/a n/a plano ALLEGION £5.6m n/a n/a LMS365





Predictions 2024

Notable M&A in 2023



Aman Ghei Eugénie Colonna d'Istria
Partner Associate

- The HR stack will begin to unify. The trend of vendor consolidation will compels ilos to collaborate.
- ATS systems will partner with onboarding and people management, which will, in turn, partner with payroll.
- The shift from frenzied hiring to talent management will pave the way for software used by HR leaders to educate, train, and re-train.
- Flexible workforce management and employee wellness solutions will become standards for managing and retaining talents in global hybrid teams.

^{*}Includes Automatic Data Processing, Ceridian, Paychex, Paycom, Paycor, Paylocity, TriNet, Workday

Business Process Automation has proven its resilience over the last period

Notable M&A in 2023



Insurance Banking & Wealth Management

Payments

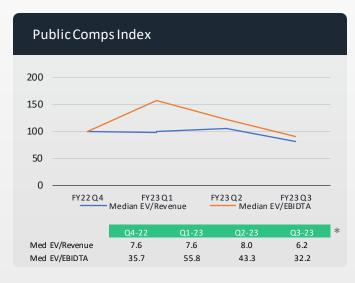
Tax & Accounting

Regulatory, Legal & Compliance

HR & Payroll

Notable Growth/VC deals in 2023

Business Process Automation



Acquirer Acquiree Country HQ Transaction EV / Revenue EBITDA Trimble TRANSPOREON €1.9b 13.3 n/a Sessimagotag belive.ai €6.7m n/a n/a CRAFENIA™ (55.1m) (55.1m) (7a)

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	Company	Country HQ	Description	Round size	Round stage	Lead Investor
	oxa		Autonomous fleet management	\$140m	Series C	BP Ventures
	Controlant	#	Supply chain management	\$80m	Later Stage	Gildi Lifeyrissjodur
	t tacto		Supply chain procurement engine	€50m	Series A	Sequoia Capital, Index Ventures



Predictions 2024



Eugénie Colonna d'Istria
Associate

- The continued democratisation of Generative AI will further augment Intelligent
 Automation (IA) and elevate the no-code approach to digital process automation to
 new heights with more non-technical-led process development.
- With an increased spotlight on compliance and regulation, the combination of Al/ML, RPA, and business process management (BPM) will help organisations create datadriven compliance strategies; but in turn will also see stricter ESG reporting standards.
- Data quality and data reconciliation solutions will become ever more crucial to ensure a smooth automation of business processes, especially for enterprise companies.

^{*}Includes Appfolio, Hubspot, Oracle, Pega Systems, Salesforce, SAP, ServiceNow, UiPath

Thematic Deep Dive: Sustainability in the built environment



Sustainability in the built environment: growth drivers, challenges and software solutions



Growth Drivers

1. Increased sustainability regulations

Stricter laws and regulations are being implemented by governments in a bid to meet net zero targets, with buildings having to meet higher standards for sustainability.

Green building certifications such as BREEAM and GRESB, although not currently mandatory, increase a building's value, creating a strong driver for sustainability

2. Cost efficiencies

Technologies that can reduce costs at various stages of the building lifecycle are gaining traction a mongst stakeholders.

Greener buildings have lower operating costs and higher comfort levels for tenants, resulting in higher marketability and lower vacancy rates. These cost saving benefits incentivize landlords and building owners to maximize environmental performance.

3. Macroeconomic factors

Achieving efficiencies is of particular importance under the current adverse macroeconomic conditions which include high interest rates, high energy prices and labour shortages, resulting in profit margins being squeezed.

Solutions that target maximizing operating costs and minimizing energy loss are attractive to real estate stakeholders.

Key Sustainability & Energy Efficiency Challenges in the Industry



Design & Planning Stage

Architects and engineers must adhere to sustainability requirements for new buildings



Building design simulation & optimization software



Construction Stage

Running a construction site as efficiently as possible; minimizing GHG emissions in construction materials manufacturing



Fleet optimization & carbon efficiency software



Operational Stage

Asset managers and building managers must prove sustainability and minimize energy loss due to suboptimal systems



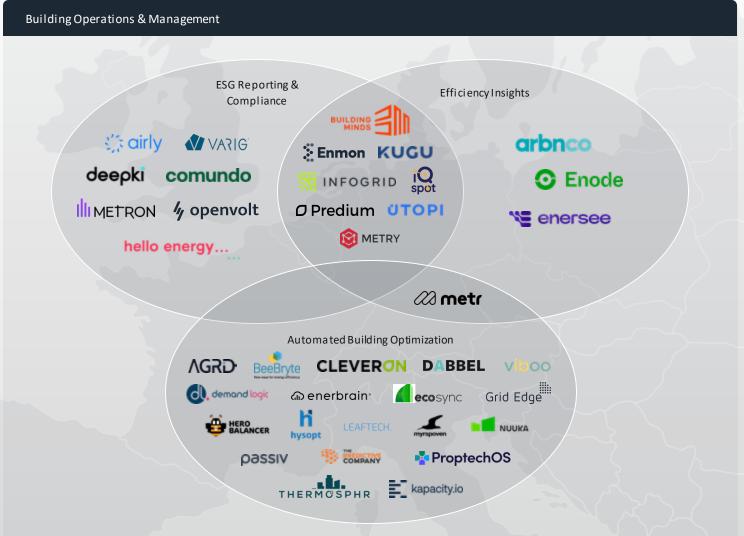
Sustainability reporting & energy optimization software

Sustainable built environment tech startup map - Europe









Focus on building operations & management software: how to succeed in this market



Asset Types



- → Older/smaller buildings
- · Education buildings, smaller offices etc.
- More difficult to obtain detailed building data without installing hardware (sensors, radiator valves etc.)
- → Newer/larger buildings
- Offices, build-to-rent, industrial & commercial spaces etc.
- Usually have existing building management systems in place
- Software can easily integrate into these systems to provide insights & recommendations

Product Features



- → Low-touch solutions
- Data aggregation to understand energy use
- Analytics can be used for ESG reporting
- Highly saturated space with many players offering a non-differentiated product
- → Advanced solutions
- Proprietary algorithms to predict energy use and maintenance needs
- These result in optimized recommendations and shifting load on the grid to a less expensive time
- Significant cost savings and improved sustainability performance

Customer Retention



- → Changing hands
- When a real estate asset is sold, the vendor must re-acquire a new stakeholder
- Securing long-term contracts and having an extensive customer base is key
- → Hardware vs software
- Hardware in buildings may seem to cause higher client stickiness due to a more complicated switching process
- Risk of customers churning when the equipment requires replacement as they are prompted to consider alternatives

Key Customers



- → External providers
- Vendors can target various stakeholders across the building management chain
- Going through external providers like FMs and BMS suppliers makes it harder to retain clients
- → Asset managers
- A direct approach to asset managers is most effective
- These clients benefit the most from the services and best understand the value of the product, resulting in higher customer retention